



# Great Expectations

Managing the Challenges of Irrigation Rehabilitation

*by Marieke Nieuwaal, Zhang Yi and Simon Howarth*



# Qinghai Rural Water Resources Management Project

- Background
- Local Livelihoods
- Design, Quality and Appropriateness of Infrastructure
- Institutional Environment
- Management Arrangements
- Subsistence or commercial agriculture
- Future trends
- Critical considerations



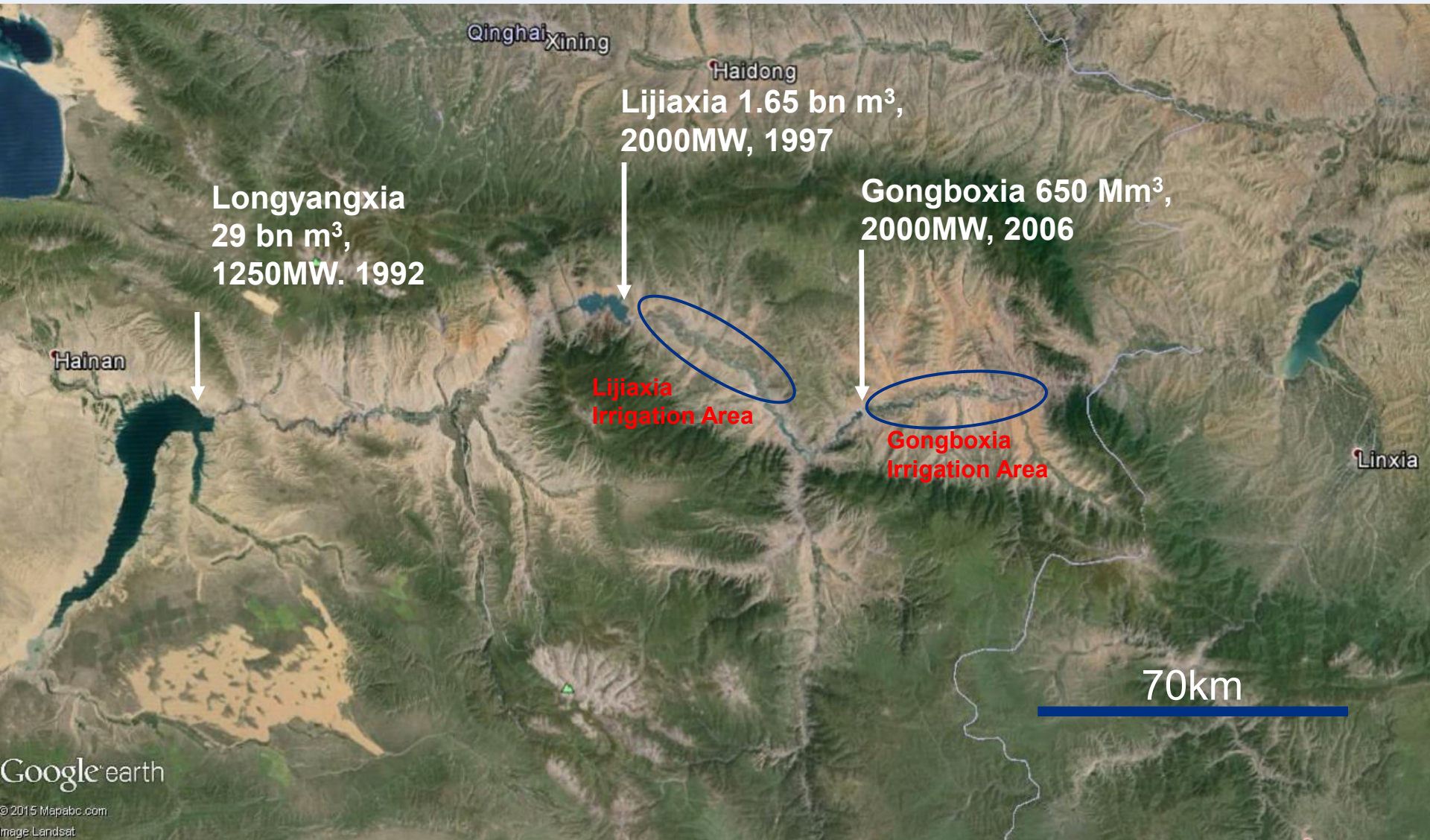


Qinghai

Yellow River



# Yellow River In Qinghai



# Irrigation systems

- **Gongboxia/Lijixia**

- Ample water in Yellow River, much hydropower
- 12,000 ha, mostly wheat, mostly pumped (up to 100m lift)
- Old pumped systems built 1960s – 2010s

- **Agriculture**

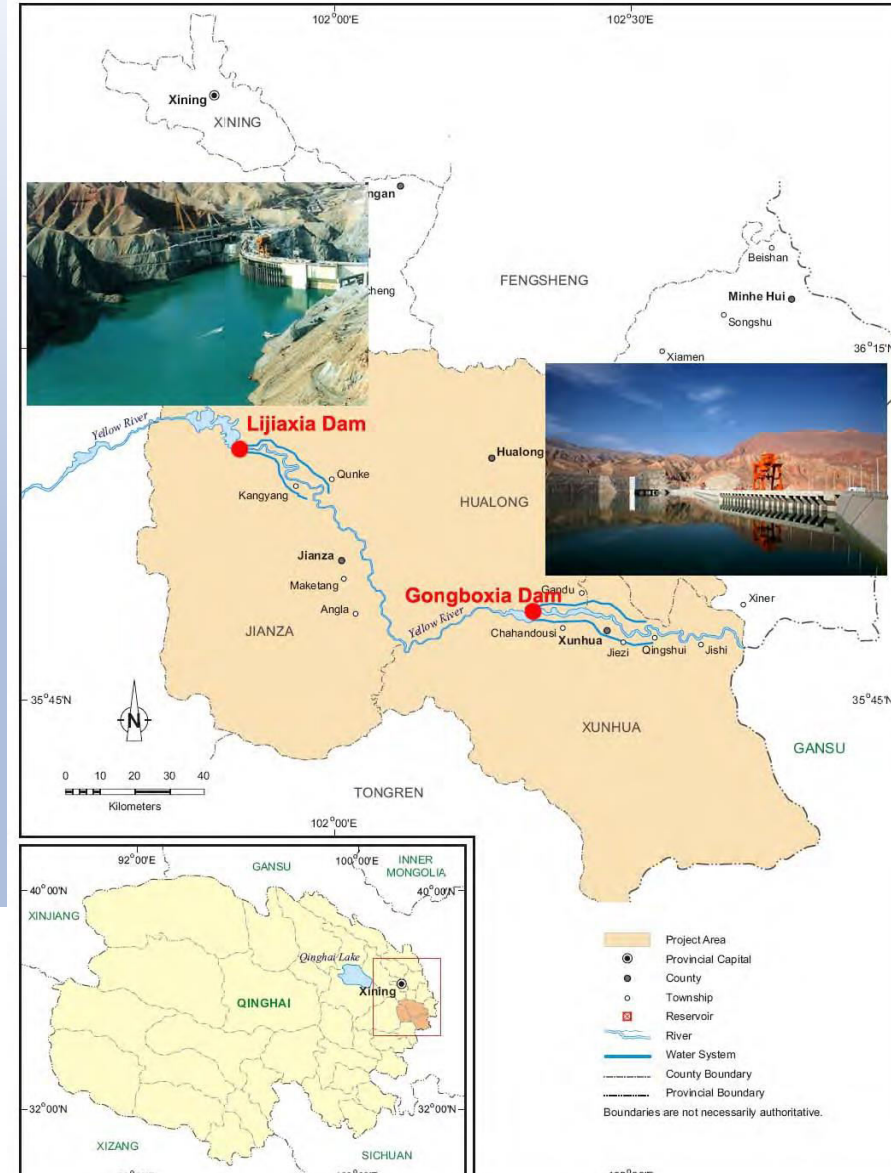
- Marginal – high altitude, cold, low yields
- Scope for diversification

- **Social**

- High poverty incidence
- Minority groups – Salar, Tibetan, Hui

- **Irrigation**

- High capital cost
- Need to increase area and diversify to justify investment
- Avoid pumping cost and maintenance, but other challenges
- Objective to reduce poverty







Old systems



New canal



# Livelihoods

- Few can survive on cereal crop cultivation. Most households rely on remittances, rural-urban migration, and off farm employment
- Very small land holdings, but lots of abandoned land – can't afford to pump water
- Can high value agriculture be developed by smallholders?
- Some consolidation and commercial development (esp for chillies and vegetables) – but risk that landholders will just be employed as casual labourers
- *But* - is agriculture sustainable if smallholders do not remain dominant population?



# Diversified cropping





# Diversification, intensification and commercialisation

- Vegetables, chillies, livestock, walnuts – for sale in Xining and Lanzhou – roads now good
- Investment costs, subsidies but only relatively rich can access
- Poor need off-farm employment so don't have time for intensive agriculture
- Most crops marginal, but remember food security (and quality) considerations

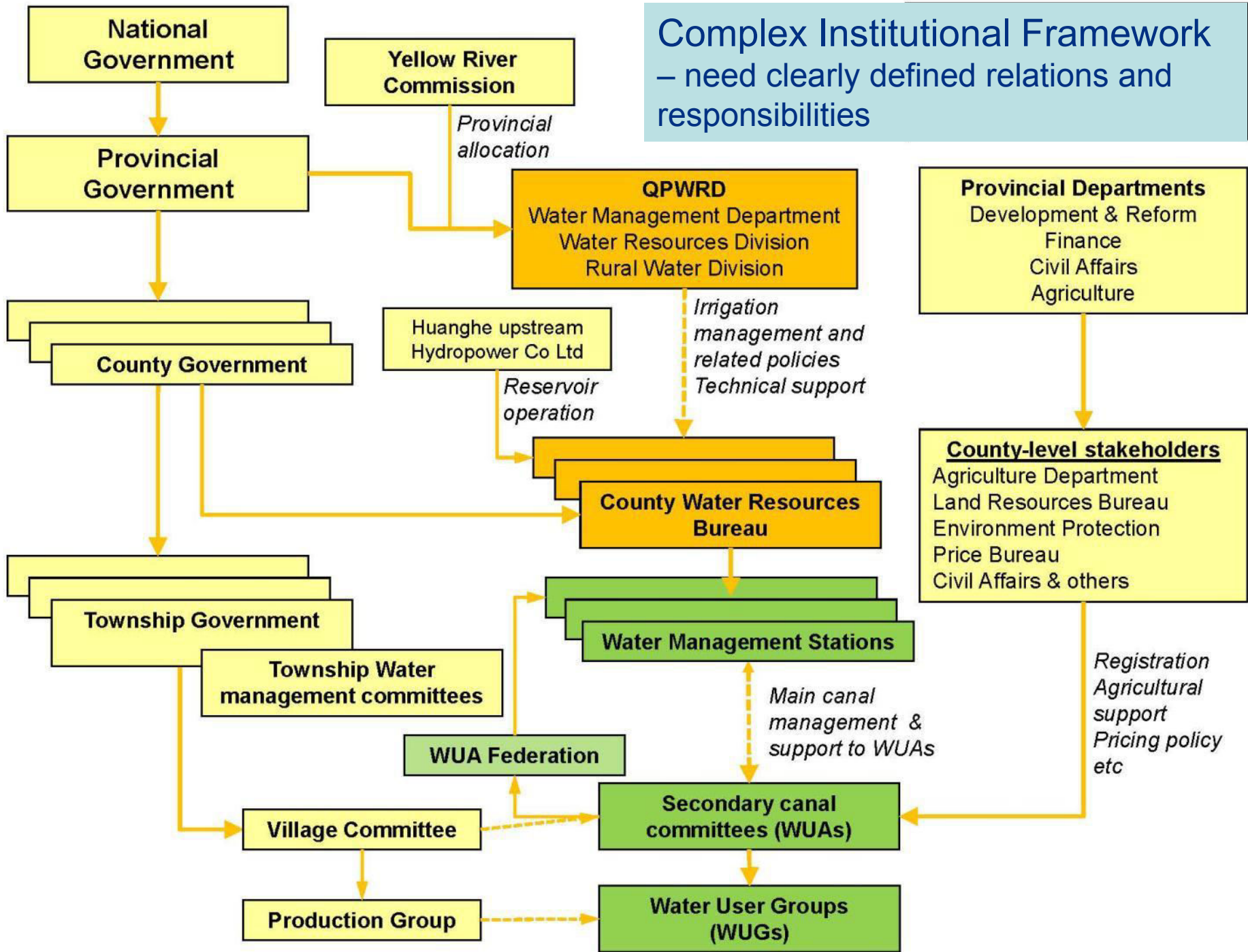
# Infrastructure



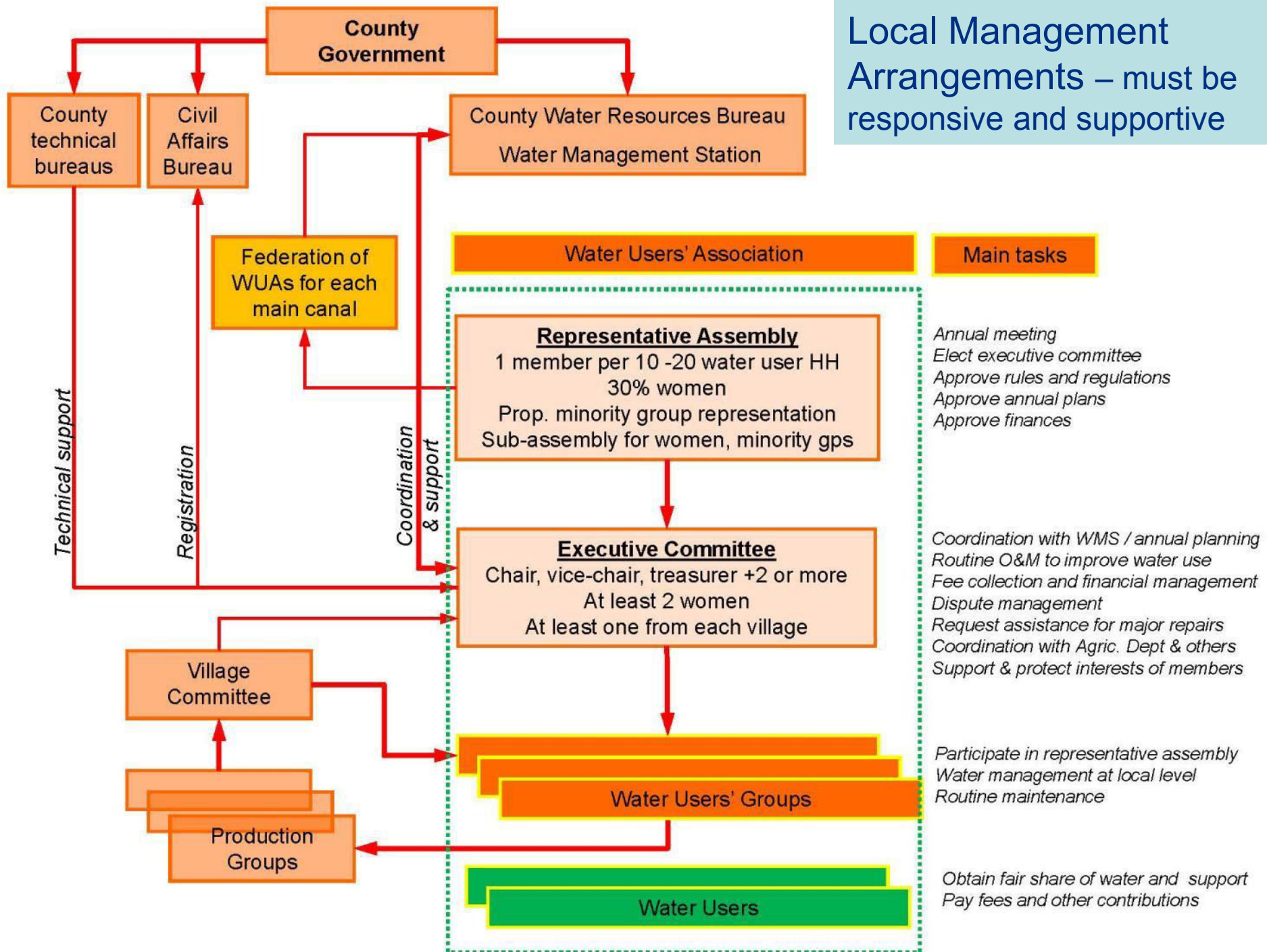
- Infrastructure should be
  - Planned jointly with management arrangements
  - Simple but appropriate
  - Flexible and adaptable to changing requirements
  - Manageable by users



**Complex Institutional Framework**  
 – need clearly defined relations and responsibilities



# Local Management Arrangements – must be responsive and supportive





# Future trends

- Livelihoods will become more diverse
- Decreasing importance for subsistence agriculture – but it will remain on a small-scale
- Economic opportunities for the rich likely to be in other sectors (industry, tourism)
- Middle ground - diversified agriculture – yet to be developed
  - Value chain development
  - Targeted subsidies
  - Technical support

# Critical considerations - 1

- Understand what is wanted and solve these problems, not meet a preconceived idea of rehabilitation needs
- Strengthen communications between county water resource bureaus (WRBs), management stations and users;
- Plan design and management arrangements together
- Build up local management organisations in a way that does not overburden them administratively or financially;
- Remember that irrigation is a means to an end – plan for sufficient agricultural support





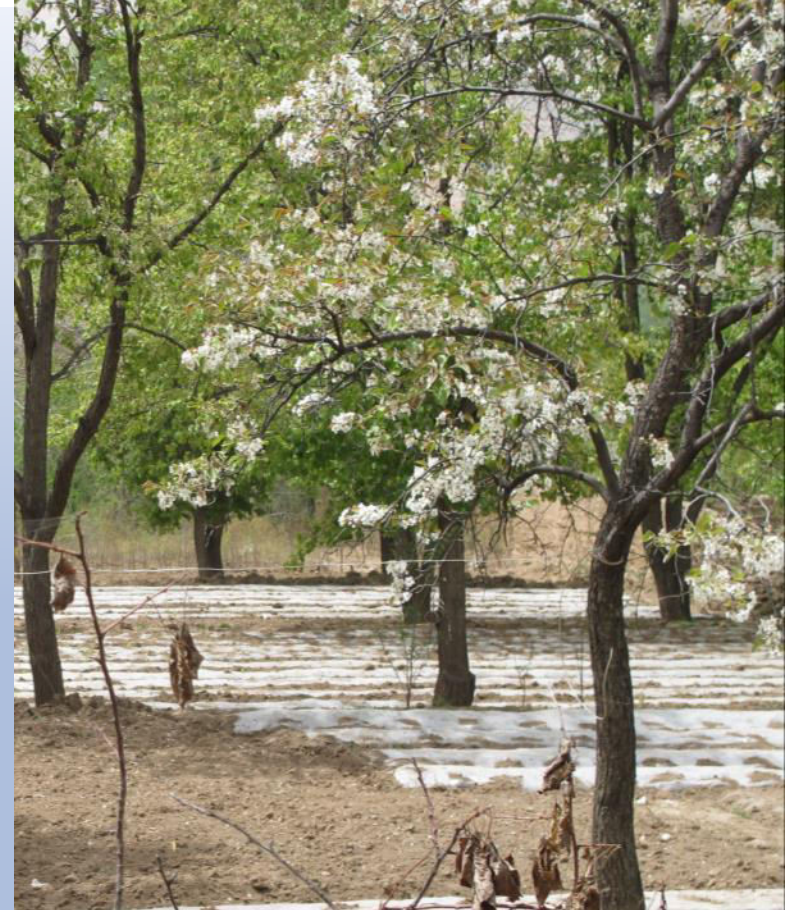
# Critical considerations - 2

- Small problems can easily become critical, but can be resolved if there is sufficient timely consultation and understanding
- Pressures to seek simple technical solutions to complex problems should be resisted, and solutions should match management capacity.
- Ensure a complete solution before starting construction, otherwise the incentives for compromise may be lost
- Participatory development is time-consuming: a patient approach is needed to understand and accommodate farmers' views;
- Reliable information should be provided at all stages so that farmers can understand what is proposed - social mapping is a good tool.
- Flexibility, with review and modification throughout implementation is important.



# Critical considerations - 3

- Provide training on agricultural value chains which fit in with local livelihood strategies (which are dominated by migration and off-farm employment);
- Balance quasi-commercial agriculture, creating local employment and investment opportunities, with smallholder agriculture in support of multiple livelihoods;
- Recognize constraints of smallholders who are not homogeneous group and may not be traditional decision-makers (poor, elderly, disabled, or female household heads);
- Resettlement is critical – if land needs to be taken there must be compensation.





# Conclusions

- Identify and solve the real problems, (don't simply rehabilitate what exists), and understand the diversity of livelihoods
- Need clear understanding and agreement of project scope as well as the details – even terminology is important. Manage expectations
- Involve farmers in designs from the outset – participation in management is not possible without participation in design
- Irrigation in marginal environments is valuable – but only if there is commitment to manage it, and to support smallholders, as well as commercial farmers









**Mott MacDonal**

[www.mottmac.com](http://www.mottmac.com)

