

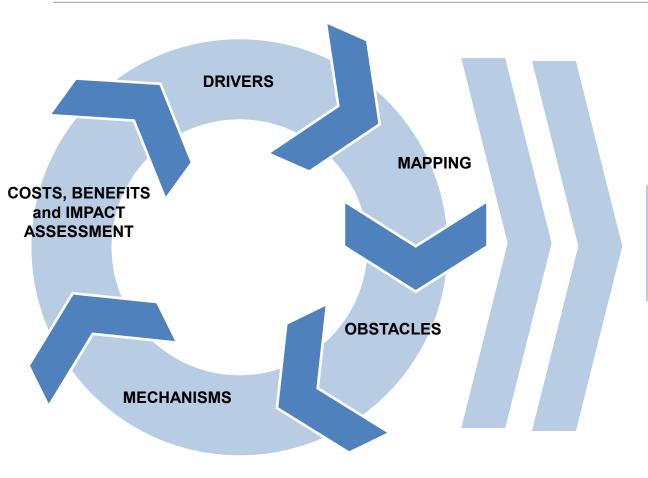
STAKEHOLDER ENGAGEMENT IN THE WATER SECTOR: EVIDENCE FROM OECD

Delphine Clavreul, OECD Water Governance Programme IWRA World Water Congress 27 May 2015, Edinburgh





Analytical framework to get stakeholder engagement right

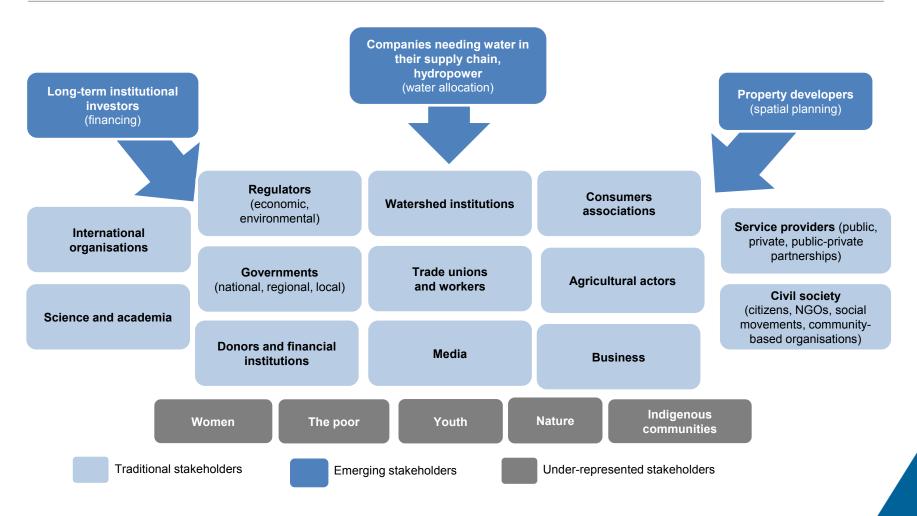


PRINCIPLES,
CHECKLIST for PUBLIC
ACTION
and INDICATORS

Source: OECD, 2015, Stakeholder Engagement for Inclusive Water Governance, OECD Publishing, Paris



Who to engage? Newcomers owe to be considered



Source: OECD, 2015, Stakeholder Engagement for Inclusive Water Governance, OECD Publishing, Paris



FORMAL MECHANISMS

[with institutional or legal ground]

Examples: watershed institutions; interest-pay-say principle; citizen committee

Strengths:

- Strong sense of legitimacy
- Likely to be better informed
- · Build confidence
- Dedicated & qualified staff

Weaknesses:

- Can be perceived as single-minded
- Risks of lobbying and capture
- Principle-agent tension

INFORMAL MECHANISMS

[can be implemented at the discretion of the convener of the engagement process]

Examples: meetings, ICTs, traditional media

Strengths:

- Open atmosphere and deliberation
- Build sense of community

Weaknesses:

- Difficult to include outcomes in final decisions
- Lack of follow-up actions
- Lack of skilled facilitators and time

Source: OECD, 2015, Stakeholder Engagement for Inclusive Water Governance, OECD Publishing, Paris



Principles on stakeholder engagement in water governance

- 1. Inclusiveness and equity. Map who does what, core motivations and interactions across all those having a stake in the outcome or likely to be affected.
- 2. Clarity, transparency and accountability. Define the ultimate line of decision-making, the objectives of stakeholder engagement and the expected use of inputs.
- 3. Capacity and information. Allocate proper financial and human resources and disclose needed information for result-oriented stakeholder engagement.
- 4. Efficiency and effectiveness: Assess regularly the process and outcomes of stakeholder engagement to learn, adjust and improve accordingly.
- <u>5. Institutionalisation, structuring and integration:</u> Embed participatory processes in clear legal and policy frameworks, organisational structures/principles and responsible authorities.
- 6. Adaptiveness: Customise the type and level of engagement to the need and keep the process flexible to changing circumstances.



THANK YOU

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